



Outputs of Board Seminar held on 17 December 2024

NHS Frimley Integrated Care Board



Key Themes Emerging from the Seminar held on 17th December

- The Board of the ICB is committed to the reform agenda and main focus of the Darzi Review. We are anticipating a Ten Year Plan for the NHS from Government which confirms this approach and is likely to be aligned with work which has been delivered since 2016 to create a more integrated local health and care system.
- The role of the ICB as a 'Strategic Commissioner' will be important to define and bring further clarity to, in order to ensure that the activities which are planned and delivered locally are thoughtful and additive to the delivery of our overall vision. The Board noted the risk of a disproportionate focus on roles and responsibilities with regard to 'performance management', improvement and traditional commissioning behaviour and reiterated its commitment to our partnership way of working.
- Whilst there had been little time to examine the White Paper for Local Government Reform (published on 6th December 2024) it was agreed that this underlying policy direction was likely to have a significant impact for the NHS as a whole. The opportunity for improving health and care services, including the focus on the wider determinants of health was noted and supported.
- Given the strength of our digital and analytical capability, the importance of the work which has been commenced on "Metrics that Matter" was noted and there was commitment to supporting our teams to ensure that we are defining and measuring the right signals to be able to evaluate performance and improvement at a system, organisational and portfolio level.
- There was commitment to the importance of understanding our population, bringing a true "Population Health Management" approach to how care is planned and delivered and the use of new digital tools and innovations to improve efficiency, quality and outcomes. This relies on the importance of cohorting our population and using tools such as segmentation and risk stratification approaches to understand underlying need and changes to how services are delivered as a result.
- We must build on the engagement work which has been undertaken to date with our local residents to bring them along with how services may change over the next five to ten years.
- Building blocks for the future are already in place and we need to ensure we are making the most of the assets / strengths which we already have. The NHS App was cited as a good example of this, both in terms of broadening its capability and ensuring that a maximal proportion of the population are using it in a way which improves their experience and service efficiency.
- As a health and care partnership we need to magnify the things that work; this includes "getting the basics right" and achieving maximum compliance with evidence based interventions which we know are effective at lowering the need for higher acuity services (e.g. improving our population vaccination rate)