



Children and young people portfolio review

Presentation to the Integrated Care Board
July 2022

Tracey Faraday-Drake
Executive Director Children and Young People, Learning disabilities and Autism



A Recap of the Review

The review has been highly participative and has been steered by the **Place and CYP leads** from across the system. Insight has helped us understand where we are now. Semi-structured interviews were held with c40 key stakeholders, including colleagues from neighbouring ICSs and NHSE to help us understand our greatest challenges and priorities. Workshops were held to agree priorities and how the ICS CYP portfolio should lead and support progress.

Barnardo's have supported by developing a vision and approach for how we hear **the voice of CYP** and ensure this influence our ICS. This has included:

- 21 interviews with stakeholders working directly with CYP to understand the landscape.
- Reviewing 50 existing Frimley reports, that have been informed by 128 CYP and 264 parents/ carers.
- Analysing 6 existing youth governance models and mapping these to Frimley.



Why did we review the Portfolio? (A Call to Action)

The development of this new ICS Children and Young People (CYP) portfolio transformation plan marks **a call to action**. As the ICS looks forward, we are raising the importance of our work to improve the health and wellbeing of children and young people.

There is a clear case for greater and faster transformation of CYP care and services:

- A **quarter** of our population are CYP
- We know that there is variation in the care of CYP and their outcomes that we must tackle
- The pandemic has widened existing health inequalities and worsened the health of our CYP, particularly their mental health
- The cost-of-living crisis will affect low-income households more, predicted to bring half a million for children into absolute poverty this year, and this is set to get worse in coming years
- The health and care services that we provide to CYP are struggling to meet demand.

Our call to action comes with **optimism** about what we can collectively achieve. It has been shaped and developed by the key players and stakeholders who will be instrumental in delivering it. They are committed to ensuring this plan succeeds and transforms the lives of CYP across Frimley. The ICS has invested in a small team of experts to help lead its delivery, in partnership with our 5 places and providers.



Our overarching mission is to address the Health Inequalities that exist for Children and Young People

Public Health England's review of CYP Health Inequalities and the impact of Covid 19, led by Nisha Sharma reflects that;

- There is a significant body of evidence and research that describe the scale and nature and causes of Health Inequalities
- The inequalities are long standing, persistent and significantly start early.
- The drivers are often complex, tackling inequalities requires action at a number of levels, by a range of organisations, at scale over a prolonged period of time
- But we CAN make a difference – we just need to carefully think about who we need to support in order to reduce health inequalities and what has been proven to work.



What we plan to do - The CYP portfolio priorities

For 2022-24 our review has recommended that as an ICS we should focus on:

Five ICS transformation programmes

1. Starting well
2. Transforming neurodiversity services
3. Transforming CYP mental health
4. Access to physical health services
5. Improving SEND

Six ICS strategic enablers

1. Bringing the authentic CYP voice
2. Systematic use of data and insights
3. Connecting all sectors in an alliance
4. Creating strategic partnerships with education
5. Workforce planning and development
6. Transitioning to adulthood

This is an ambitious programme, shaped and agreed by the Place and CYP leads from across the system with the support of colleagues in neighbouring ICSs.

Their commitment is to work together to deliver this programme, alongside their day-to-day responsibilities for managing and leading CYP services across the ICS.

... and this leads us to the *How* we plan to deliver this work...

Focusing on the wider determinants of health

Building a different relationship with education

Co-creating and co-designing with Children, Young People, their parents and carers

Harnessing the skills and expertise within housing and third sector providers

By being collaborative, thoughtful and kind

Having a long term approach

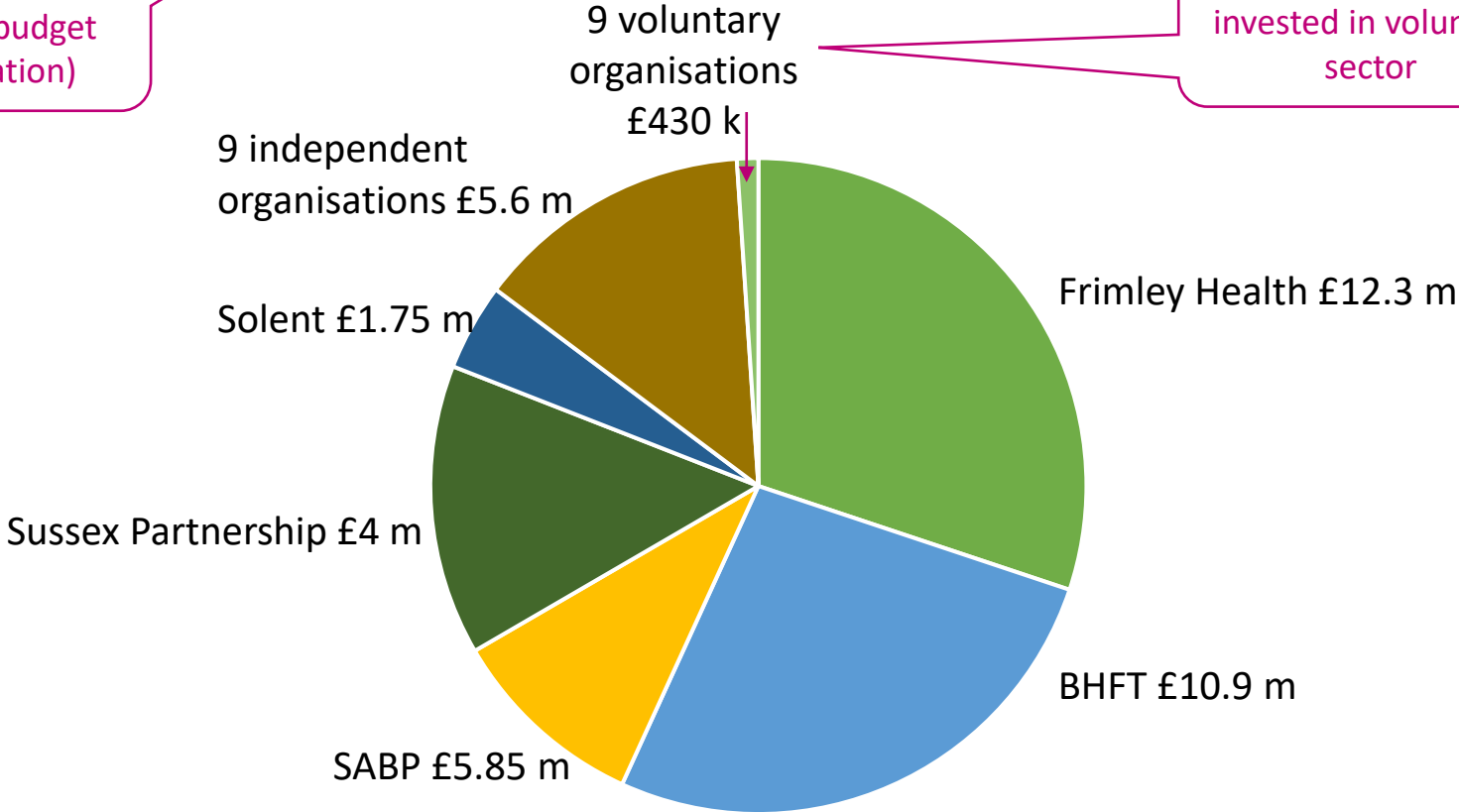
CYP service contracts



In 2022/23, the ICS will commission **£41 million** worth of health care services for CYP.

3.1% of ICS commissioning budget (25% of population)

1% currently invested in voluntary sector

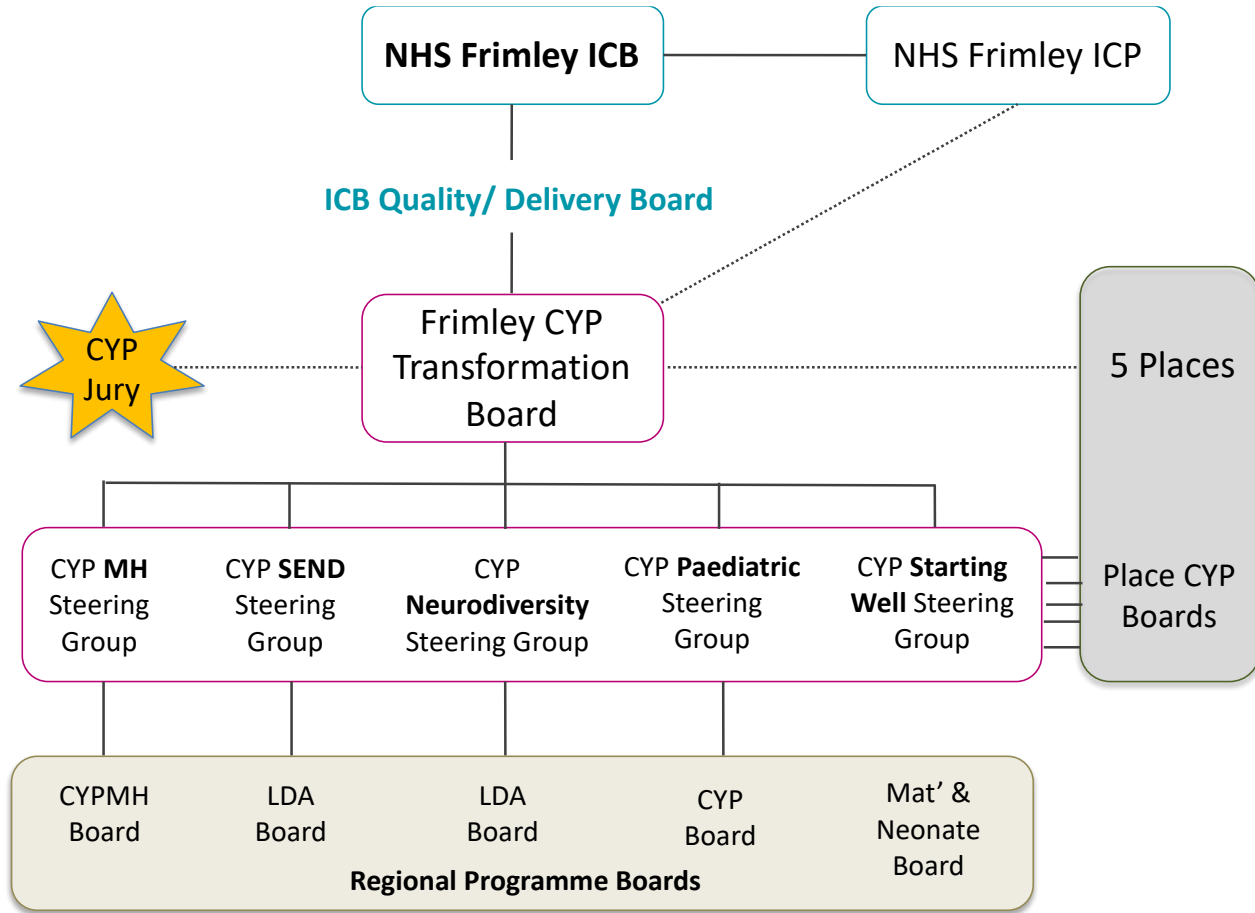


CYP Portfolio governance



The governance that will support and give assurance on the delivery of the CYP portfolio.

CYP Jury
A youth friendly space offering proactive input and reactive feedback to the CYP Board.
2 CYP per place, representation across characteristics.



The CNO is the ICB board member lead for CYP.

CYP Transformation Board membership drawn from partners across ICS. Will oversee delivery of portfolio and act as a creative space where collaboration flourishes.

The maternity and neonatal programme reports directly to the LMNS Board, which reports to ICB.

Looking further forward – a long term strategy for CYP

This review was completed as NHS Frimley became a statutory organisation and formally established the Integrated Care Board (ICB) and Integrated Care Partnership (ICP). It has focused on the two years from 2022 to 2024, knowing that this will provide the foundations for a new long-term strategy for CYP, integral to a new strategy for NHS Frimley.

As this two-year programme is approved in July, we will mobilise to begin its delivery, while agreeing how we build on it and develop the long-term strategy. Our key milestones are:

Month	Activity
July 2022	Present portfolio review to ICB for approval Share outcome with Place and system partners Finalise terms of reference for CYP Transformation Board and CYP Jury.
August	Complete individual transformation programme plans, outcomes and metrics. Present portfolio review to ICP.
September	First CYP Transformation Board. 8-week plan to develop CYP long term strategy.
October	Engage ICP in long-term strategy development. Whole system CYP strategic planning event.
November	CYP Transformation Board further develops long-term strategy. First CYP Jury held.
December	CYP Transformation Board signs off long-term strategy prior to ICB and ICP review.



Thank you ...
questions?



This Photo by Unknown Author is licensed under [CC BY-SA-NC](#)